

IGP Supporters and Partners

Supporters









Partners



















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Director's Message



Gordon Smith Director

This year has proven to be almost as interesting as 2020, as it was chockfull of challenges, change, and resilience. As the year draws to an end, it is full of promise and potential as the Kansas Board of Regents just announced Dr. Richard Linton, a fellow

food scientist, and current Dean of the College of Agriculture and Life Sciences at North Carolina State University, as the 15th President of Kansas State University.

After more than a year of being unable to offer on-site courses at IGP, we hosted nine courses in Manhattan this year. Student and sponsor interest in returning to campus is strong but still impacted by COVID, especially the emerging new variants.

Our distance learning initiatives have continued to evolve from their prepandemic format of simply watching pre-recorded videos. In some courses, live online lectures are followed by breakout sessions where participants address real situational problems. In other courses, students work through written materials

on their own before joining live video conversations to engage with others and offer different perspectives on ideas and concepts from the readings. We remain committed to finding innovative ways to provide relevant and impactful training and outreach opportunities.

In partnership with a national commodity group, we have developed and executed a model for courses focused on business management. This effort is targeted to the next generation of agricultural business leaders. The curriculum is designed to cultivate expertise in concepts and processes ranging from strategic thinking and business plan development to procurement, sourcing, and contracts.

Finally, the IGP Institute, under Carlos
Campabadal, Feed Manufacturing and
Grain Quality Management Curriculum
Manager, was selected as the center
lead for the Soy Excellence Center of the
Americas. The selection is a testament
to the consortium's efforts to feature the
best-in-class technical instructors who are
recognized in their respective fields not only
in the region but around the world. In this
center lead role, we will collaborate with

the USSEC and other university partners to meet the program vision of "improving the health and nutrition of local communities in budding markets by building capacity and market potential of businesses in the food and agricultural supply chain through professional development training and course curriculum."

On behalf of all of us at the IGP Institute, we thank you for your support of our educational training and outreach.

Additionally, I would be remiss if I did not thank our outgoing President, Dr. Richard Myers for his service to our country and Kansas State University. He has been a friend and staunch supporter of the Department of Grain Science and Industry.

We look forward to seeing you in person again and collaborating in the future.

Sincerely,

Gordon Smith

IGP Institute Director

Professor and Head,

Department of Grain Science and Industry



The IGP Institute and the department host many visitors during a typical year, but a highlight in 2021 was a visit by United States Senator, Jerry Moran of Kansas, who toured the Hal Ross Flour Mill in September. Pictured from left to right are Ernie Minton, Dean of the College of Agriculture, Gordon Smith, IGP Institute Director and Grain Science and Industry Department Head, Senator Moran, Paul Blodgett, Hal Ross mill manager, and Jason Watt, Buhler Instructor of Milling.

IGP Institute Mission

To provide technical, researchbased training benefiting industry professionals globally and enhancing the market preference for U.S. grains and oilseeds.

20211,401 Participants59 Countries

Algeria Australia Jamaica Bangladesh Japan Belgium Jordan Bhutan Kenya Brazil Malaysia Canada Mexico Chile Morocco Colombia Myanmar Costa Rica Nepal Croatia

Dominican Republic

Ecuador Nigeri Egypt Pakist El Salvador Panan Germany Peru

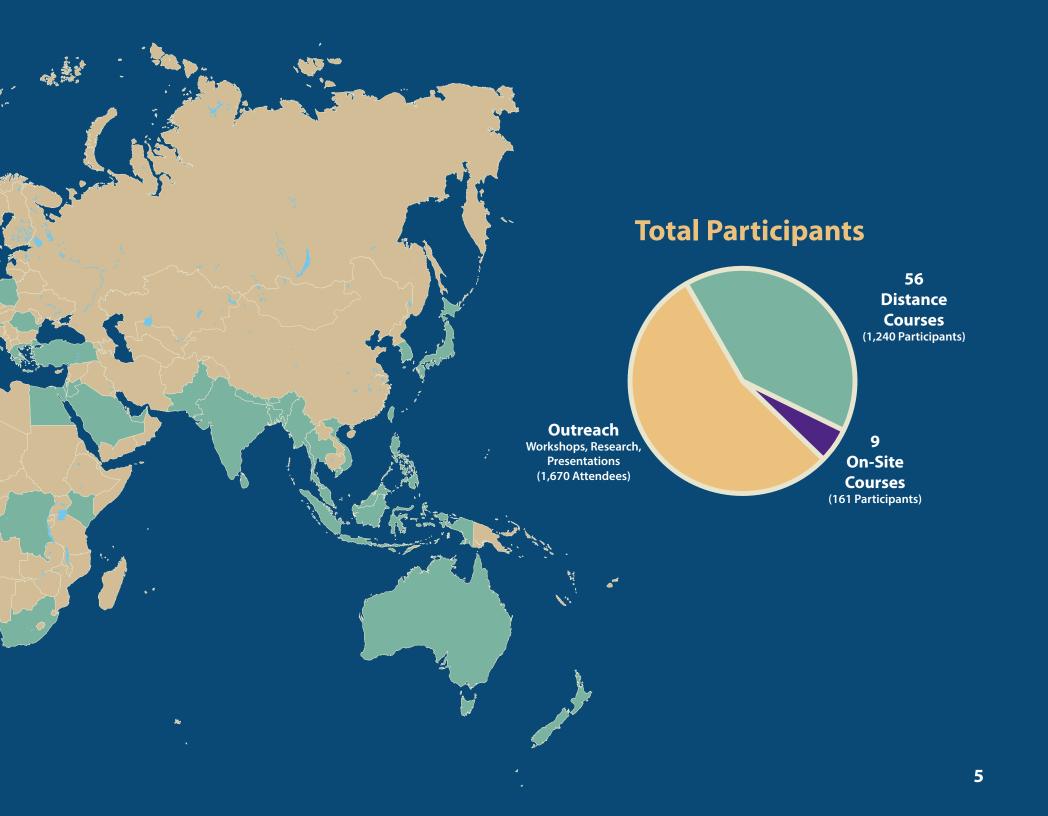
Greece Philippines
Guatemala Poland
Honduras Romania
India Saudi Arabia
Indonesia Senegal
Ireland Singapore

Italy **New Zealand** Nicaragua Nigeria **Pakistan Panama** Saudi Arabia

South Africa



Israel





Soybean Excellence Emerges

New project with USSEC and academic partners benefits Latin American professionals.

The IGP Institute mission states our goal is "to provide technical, research-based training benefiting industry professionals globally and enhancing the market preference for U.S. grains and oilseeds." Another key step to enhance our outreach and reputation was recently completed as the United States Soybean Export Council (USSEC) named IGP as the Center Lead of the Soybean Excellence for the Americas region.

USSEC has created Soybean Excellence Centers in multiple locations around the world to help train industry professionals on topics related to animal production and nutrition, and feed manufacturing with an in-depth curriculum and academic perspective which differs from their traditional training courses. USSEC will provide the main funding.

The IGP Institute has created a consortium with Auburn University and Zamorano University in Honduras to meet the goals of the new center. IGP will lead and manage the overall efforts while creating and teaching the technical curriculum based on the

needs of the animal production and feed manufacturing industry. Auburn University will assist with technical teaching, and Zamorano University will serve as the on-site host and assist with teaching and marketing the training courses regionally. The Martinez Media Group will oversee marketing for the project.

In 2021, the Poultry Track Basic Level courses were held virtually due to the pandemic. The course was offered as two separate sessions with a total of 70 participants. For 2022 the courses are planned to be held on-site at Zamorano University assuming international travel does not incur additional restrictions related to the pandemic. Course topics are set for poultry nutrition, feed manufacturing, aquaculture, and there may potentially be a swine nutrition track offered.

Carlos Campabadal, IGP Institute Feed Manufacturing and Grain Quality Management Curriculum Manager, will lead the project from the Kansas State University campus. "Being selected as the lead center for this project results from our successful previous training opportunities and partnership with USSEC. The Soybean Excellence Center will allow IGP and our academic partners to provide educational opportunities to industry professionals in Latin America while promoting the preference for U.S. and Kansas soy products to this expanding export market," says Campabadal.

The future for the center is bright.

Throughout 2022 and beyond, additional courses will be developed to expand on the current curriculum by offering intermediate and advanced level classes for all of the poultry, feed manufacturing, aquaculture, and swine tracks available to participants.





Guiding Grain Buyers

Rising global demand for U.S. grains provides expanded audiences for IGP courses.

The world is a hungry place, and the U.S. grain export market is the primary supplier of raw grains and oilseeds that many countries rely on as a source of human and animal nutrition. The U.S. continues to set new annual records in exports of corn, DDGS, grain sorghum, soybeans, and soybean oil as the global demand increases.

In 2021, the IGP Institute partnered with the United States Grains Council (USGC) and the United States Soybean Export Council (USSEC) to provide additional courses to educate international buyers on grain buying and risk management strategies. The IGP-KSU Grain Procurement and Purchasing series led by Guy Allen, agricultural economist and grain marketing and risk management curriculum manager, offered participants an in-depth look at the U.S. grain marketing supply chain while teaching buying and risk management strategies to foster greater confidence and effectiveness in the workplace.

More than 200 participants from 36 countries took part in the virtual attendance courses. Materials were offered online through the Canvas learning management system provided by Kansas State University's Global Campus. Participants and course contributors met on a scheduled basis using Zoom to review materials and discuss current topics. The courses covered the U.S. grain production and export system, shipping



methods including containers and bulk vessels, and USDA grain grading standards to educate foreign buyers about the high quality and safety standards of U.S. grains.

In addition, the courses provided insight into creating contracts guaranteeing that buyers receive the correct products. This section focused on understanding and writing various contracts covering NAEGA, FOSFA, and GAFTA regulations, as well as important aspects of the arbitration

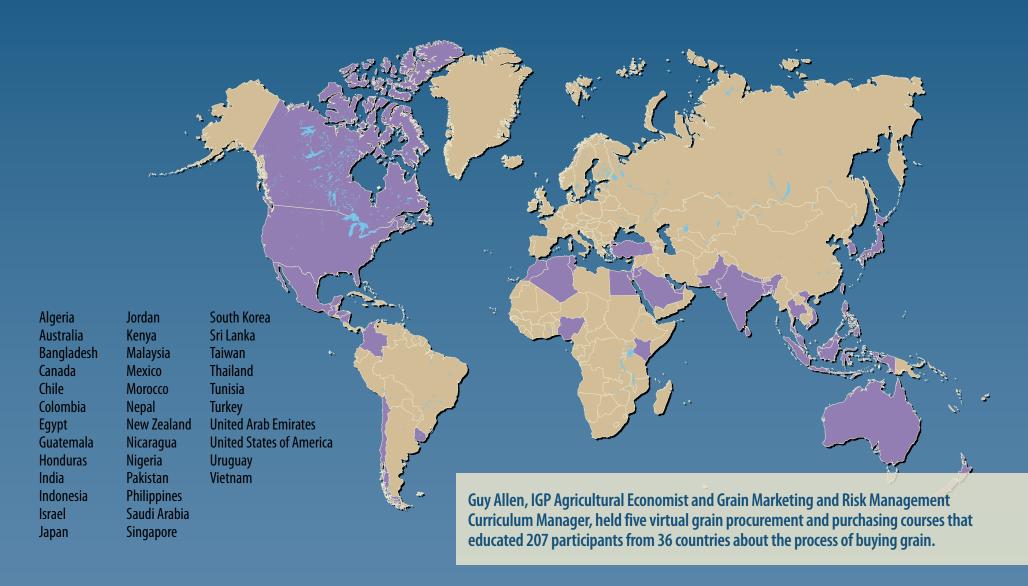
process used to resolve disagreements between exporters and buyers.

Finally, the course included a section focused on technical analysis of the markets with an overview of CME Group futures, derivatives, and OTC markets. Additional information was discussed regarding USDA reports, basis trading and hedging, fundamental analysis, and ended with a market overview and outlook session based on current trends.

Allen said the overall goal of the procurement and purchasing courses is to provide participants with a better understanding of current market and supply chain issues while learning important buying and risk management skills. This is a key part of the IGP mission to provide technical, research-based training benefiting industry professionals globally and enhancing the market preference for U.S. grains and oilseeds.

IGP-KSU Grain Procurement and Purchasing

March – June 2021





Focus on Safety

The IGP Institute and WISHH provide mill safety training for developing countries.

Regional feed mills provide animal nutrition resources for developing countries, and in turn, the animals nourished by the feed contribute to the sustainable food supply for humans. The feed mills are a key element in feeding the local population, so safe operation and quality feed products are critical for success.

The IGP Institute has partnered with the World Initiative for Soy in Human Health (WISHH) through funding from the Kansas Soybean Commission to provide training in making safe animal feed in developing countries. The resulting course was developed for WISHH as a webinar to focus on the prevention of feed contamination from pathogens in feed mills in Southeast Asia and Africa. The course used a virtual setting featuring short videos recorded at the O.H. Kruse Feed Technology and Innovation Center on the K-State campus for demonstration purposes. Students could also join one of two live question and answer sessions offered at two different times to address the different time zones of the audience.

The goal of the course was to educate participants about the potential risks involved in feed mills. This covered the physical, biological, and chemical factors that can enter the feed mill through feed ingredients, pests, supplements, workers, trucks, and other means to contaminate the final feed product. The short videos identified potential risks and provided instructions on how to avoid contamination and create a safer workplace.

Carlos Campabadal, IGP Institute Feed Manufacturing and Grain Quality Management Curriculum Manager, was pleased with the course and thought it provided important information on the topics and practices used in modern feed manufacturing. He said the videos focused on training to prevent and mitigate the presence of contaminants in the feed while placing an emphasis on worker safety including, electrical and mechanical lockout/tagout, belts and conveyors, and personal safety gear (PPE). Specific equipment and areas of the mill including the control room, dump pit,

and visitor entrance areas were explained in detail. Grain sampling and cleaning methods were shown along with an overview of micro-ingredients and the feed batching system. The course also stressed the importance of sanitation throughout the mill as the first and most important step to reduce the chance of contamination.

Overall, 14 participants from countries in Southeast Asia and Africa took part directly in the course. In addition, the presentation was streamed to a larger audience through YouTube and Facebook Live. WISHH also shared the presentation with their in-country partners and will use it with potential clients in the future.







Demand and Disruptions

Worldwide supply chain issues create challenges for U.S. wheat exports.

International trade has experienced massive supply chain disruptions and high demand throughout the past two years. Orders of many goods including grain are delayed by shortages of available vessels and containers in the shipping industry and further impacted by long delays waiting in line to unload at port facilities.

To help educate buyers of U.S. wheat about the potential delays and educate them regarding the current challenges and issues, the IGP Institute partnered with U.S. Wheat Associates to present the Export Supply Chain Issues and Challenges Series. These presentations were presented to more than 30 U.S. Wheat regional office employees from locations around the world including Africa, the Dominican Republic, Panama, and Venezuela.

IGP Institute agricultural economist, Guy Allen, said the course was developed to provide a better understanding of current market and supply chain issues facing importers of U.S. wheat. The presentations took a closer look at how the issues were affecting key trading partners.

Topics covered in detail included an examination of the U.S. grain supply chain from on-farm production through transportation and export. Additional



coverage of USDA grain grading standards and how they are implemented led to a focused discussion of contract negotiation and the key elements to consider when writing NAEGA, FOSFA, and GAFTA contracts to ensure that clients receive the desired products.

The presentations concluded with an indepth look at the OTC markets specifically related to wheat futures and how supply issues affect pricing. Hedging and risk management strategies were discussed concerning basis contract decisions along with investment tools and methods to improve profitability.

Allen stated, "Strategically targeted 'in-house' presentations to individual companies ... can be very effective. They facilitate open and frank discussion on core business activities, strategic procurement, purchasing, and marketing issues that a company would not like to discuss in a public forum. They are also strategically conducive to engaging a cross-section of key business decision-makers in the discussion including procurement and sales managers, business unit managers, quality, safety, and operational personnel, as well as CEOs, CFOs, COOs, and general managers."







Teaching with Technology

Technology options lead to integrating 3D and immersive education.

The worldwide pandemic travel restrictions have stayed in place throughout 2021, so the IGP Institute has continued to provide distance education and virtual attendance courses to educate domestic and international participants. IGP course managers and staff have worked closely with external partners including USSEC, USGC, WISHH, AFIA, JBS Live Pork, and commercial pet food contributors to hold training activities online.

Instructors and staff have expanded their familiarity with the technology used to present information and gather statistical information behind the scenes. Data indicates ten percent of views were iPhones and other mobile devices. Desktop views were driven primarily by PC users. This information is valuable as we plan production and support for various operating systems.

Distance education team members contributing to the course vary from three to five depending on the services selected by course managers and partnering organizations. The team establishes and maintains courses within the Canvas Learning Management System offered

by Kansas State University's Global
Campus, schedules Zoom meetings,
manages documents and file sharing
through Dropbox, monitors interpreters
using Zoom's interpretation mode, and
collects Qualtrics surveys to analyze
participant feedback. One of the larger
courses included a team of 18 contributors
responsible for content development and
Zoom meeting production, registration and
certificate management, dual language
support, and financial accounting.

The IGP team is grateful for the available technology which continues to allow the sharing of expertise with participants around the globe. We wrap up 2021 with confidence in our technology plus pride as we offered education to 1,240 participants across 59 countries. The distance education team continues to build upon the current technology foundation as we work to implement 3D images and immersive experiences.

Trina Adams, IGP Distance Education Manager, commented, "IGP's success in moving multiple courses into online formats in 2020 and 2021 has led to adding a new technology option to our

services. A Matterport Pro2 3D Camera is now available for scanning the interior of facilities. This technology produces a 3D model of the facility which allows for a virtual walk-through of the facility with enhanced details available to the participants. The Hal Ross Flour Mill and the Bakery Science Lab in Shellenberger Hall have each been scanned to produce a 3D model. One of the primary advantages of integrating 3D models is offering a safe environment for participants to investigate facilities. Secondly, previewing the 3D model leads to higher-order thinking when experiencing the physical facility. Lastly, the 3D model allows for the physical asset to be used more strategically. For example, an introductory activity can be completed using the 3D model. This leads to more efficient use of time when working within the physical facility. Using the time and equipment of the physical facility more efficiently leads to improved balance of course activity, live production runs, and research. The 3D models contribute to improved safety, more intense thinking, and potential cost savings."





2021 IGP Institute Year in Photos



























2021 IGP Institute Year in Photos

























2021 By the Numbers 9 On-site Courses • 161 Participants | 56 Distance Courses • 1,240 Participants

On-site Courses	Month	Participants	Countries
IAOM–KSU Introduction to Flour Milling	January	9	U.S.
IGP–KSU Grain Elevator Managers	May	20	U.S.
IGP–KSU Pet Food Workshop	August	11	U.S.
IGP–KSU Extrusion Processing: Technology and Commercialization	August	16	Peru, U.S.
IAOM–KSU Flour and Dough Analysis	August	11	Germany, Nigeria, U.S.
IAOM–KSU Introduction to Flour Milling	August	10	U.S.
NGFA–KSU Food Safety Modernization Act Training for the Feed Industry	August	38	U.S.
IAOM-KSU Advanced Milling Principles	September	8	U.S.
NGFA–KSU Food Safety Modernization Act Training for the Feed Industry	November	38	U.S.
Distance Courses	Month	Participants	Countries
IGP–KSU Pet Food Formulation for Commercial Production	January	31	Australia, Canada, Ecuador, Germany, Spain, Thailand, U.S.
AFIA/KSU 500: Fundamentals of Feed Manufacturing	February	35	Brazil, Canada, Ireland, Malaysia, U.S.
SEC Nigeria Poultry Track (Basic Level)	February	30	Nigeria
AFIA/KSU 500: Fundamentals of Feed Manufacturing	March	40	U.S.
IGP–USSEC Singapore: Grain Procurement and Purchasing	March	49	Indonesia, Malaysia, Philippines, Singapore, Thailand, Vietnam
Fundamentals of Commercial Pet Food Production for Veterinary Clinical Nutritionists	March	21	Belgium, Canada, Croatia, Germany, Greece, Italy, Switzerland, U.S.
ICD LICCOMENIA, Crain Progurament and Durchasing			
IGP-USGC MENA: Grain Procurement and Purchasing	March	21	Algeria, Egypt, Israel, Jordan, Kenya, Morocco, Nigeria, Saudi Arabia, Tunisia, Turkey, United Arab Emirates
AFIA 500A: Overview of U.S. Feed Industry and History*	March Jan.–March	21	
AFIA 500A: Overview of U.S. Feed Industry and			Tunisia, Turkey, United Arab Emirates

Distance Courses	Month	Participants	Countries	
AFIA 500D: Finished Product Packaging and Bulk Loadout*	Jan.–March	2	N/A	
AFIA 500E: Basics of Quality Assurance*	Jan.–March	4	N/A	
AFIA 500F: Boilers and Boiler Efficiency*	Jan.–March	2	N/A	
AFIA 500G: Preventive Maintenance, Sanitation and Energy Conservation*	Jan.–March	2	N/A	
IGP–KSU Grain Procurement and Purchasing	April	55	Canada, Chile, Colombia, Guatemala, Honduras, Indonesia, Japan, Nicaragua, Singapore, South Korea, Taiwan, U.S., Uruguay	
USSEC Aquaculture Feed Manufacturing and Nutrition	April	32	Colombia, Ecuador, Guatemala, Honduras, Mexico, Nicaragua, Panar Peru, Venezuela	
SEC Nigeria Poultry Track (Basic Level)	April	30	Nigeria	
IGP-USGC SEA: Grain Procurement and Purchasing	April	33	Australia, Bangladesh, Indonesia, Malaysia, New Zealand, Philippines, Taiwan, Vietnam	
IGP–USGC South Asia: Grain Procurement and Purchasing	May	25	Bangladesh, India, Nepal, Pakistan, Sri Lanka, U.S.	
USSEC 360 Degree View Animal Nutrition	May	77	Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Jamaica, Mexico, Nicaragua, Panama, Peru, U.S., Venezuela	
SEC Nigeria Poultry Track (Intermediate Level)	May	14	Nigeria	
USSEC Feed Manufacturing and Nutrition in Aquaculture	June	48	N/A	
IGP–KSU Pet Food Formulation for Commercial Production	June	15	Algeria, Belgium, Canada, Ecuador, India, Malaysia, Myanmar, Philippines, U.S.	
WISHH Feed Safety Webinar for African and Asia	June	14	N/A	
AFIA 500A: Overview of U.S. Feed Industry and History*	April–June	4	N/A	
AFIA 500B: Batching, Mixing and Particle Size Reduction*	April–June	8	N/A	
AFIA 500C: Pelleting Process*	April–June	4	N/A	
AFIA 500D: Finished Product Packaging and Bulk Loadout*	April–June	4	N/A	

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Distance Courses	Month	Participants	Countries	
AFIA 500E: Basics of Quality Assurance*	April–June	3	N/A	
AFIA 500F: Boilers and Boiler Efficiency*	April–June	2	N/A	
AFIA 500G: Preventive Maintenance, Sanitation and Energy Conservation*	April–June	3	N/A	
USSEC Practical and Strategic Education for the Next Generation of Ag Business Leaders (Colombia)	July	40	Colombia	
USSEC Practical and Strategic Education for the Next Generation of Ag Business Leaders (Latin America)	July	22	El Salvador, Honduras, Nicaragua, Venezuela	
SEC Southeast Asia Poultry Track (Basic Level)	July	51	Bangladesh, India, Indonesia, Malaysia, Myanmar, Pakistan, Philippines Singapore, Sri Lanka, Thailand, Vietnam	
AFIA/KSU 500: Fundamentals of Feed Manufacturing	August	40	Brazil, South Korea, U.S.	
AFIA/KSU 500: Fundamentals of Feed Manufacturing (USSEC)	August	40	Japan, Nigeria, Tunisia, Turkey, U.S.	
SEC Americas Poultry Track (Basic Level)	August	38	Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru, Venezuela	
SEC Nigeria Poultry Track (Basic Level)	August	25	Nigeria	
SEC Americas Poultry Track (Basic Level)	September	53	Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru, Venezuela	
USSEC Soybean Oil Meal Production and Usage Workshop for South Asia	September	96	Bangladesh, Bhutan, India, Nepal, Pakistan, Sri Lanka	
AFIA 500B: Batching, Mixing and Particle Size Reduction*	July–Sept.	6	N/A	
AFIA 500C: Pelleting Process*	July–Sept.	7	N/A	
AFIA 500D: Finished Product Packaging and Bulk Loadout*	July–Sept.	6	N/A	
AFIA/KSU 500: Fundamentals of Feed Manufacturing	October	40	Guatemala, Morocco, Poland, Romania, South Africa, Turkey, U.S.	
AFIA/KSU 500: Fundamentals of Feed Manufacturing (USSEC)	October	41	Bangladesh, India, Nepal, Pakistan, Poland, Senegal, Sri Lanka, U.S.	
SEC Nigeria Poultry Track (Basic Level)	October	25	Nigeria	
SEC Nigeria Poultry Track (Intermediate Level)	November	25	Nigeria, United Arab Emirates	
SEC Nigeria Feed Manufacturing Track Train the Trainer (Basic Level)	December	6	Nigeria, U.S.	

Distance Courses	Month	Participants	Countries
AFIA 500A: Overview of U.S. Feed Industry and History*	Oct.–Dec.	4	N/A
AFIA 500B: Batching, Mixing and Particle Size Reduction*	Oct.–Dec.	4	N/A
AFIA 500C: Pelleting Process*	OctDec.	8	N/A
AFIA 500D: Finished Product Packaging and Bulk Loadout*	Oct.–Dec.	6	N/A
AFIA 500E: Basics of Quality Assurance*	OctDec.	5	N/A
AFIA 500F: Boilers and Boiler Efficiency*	OctDec.	3	N/A
AFIA 500G: Preventive Maintenance, Sanitation and Energy Conservation*	Oct.–Dec.	4	N/A
JBS Fundamentals of Feed Manufacturing	SeptDec.	30	U.S.

^{*}on-demand courses from the Global Campus Canvas Catalog

Our Facilities



IGP Institute Conference Center – our primary building for hosting course participants featuring meeting spaces, technology-enhanced classrooms, and dining facilities



Hal Ross Flour Mill – state-of-the-art pilot scale flour mill used for teaching, research, and industry training on full-scale equipment and control systems found in commercial flour mills



Bioprocessing and Industrial Value Added Products (BIVAP) Innovation Center – research facility for bioprocessing and renewable energy, biomaterials, and extrusion laboratories



O.H. Kruse Feed Technology Innovation Center – a modern feed mill used for teaching feed production, pet food development, grain handling, and featuring an embedded BSL-2 research facility



Shellenberger Hall – home of offices and classrooms for the Department of Grain Science and Industry on the Kansas State University main campus



Shellenberger Milling Laboratory – table-top milling equipment provides a hands-on understanding of the basic grinding techniques used in the flour milling process



Shellenberger Baking Laboratory – IGP course participants bake cakes, bread, and cookies with different types of flour to see the effects on the finished products



Shellenberger Milling Laboratory – small-scale milling and sifting equipment are used to explain the milling process before course participants work in the commercial Hal Ross Flour Mill



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Romulo Lollato

Agronomy Kansas State University

Dan O'Brien

Agricultural Economics Kansas State University

Tom Phillips

Entomology Kansas State University

Harold Trick

Plant Pathology Kansas State University





Course Supporters

Thank you for another great year.

ACI Godrej Agrovet Private Limited

ACN, Inc.

ADM Animal Nutrition

ADM Milling

AFABA - Asociación Ecuatoriana de

Alimentos Balanceados

Aftab Bahumukhi Farms Ltd.

AG Agro Industries Ltd

Agfinity Inc. - Feed and Grain

AGP Grain Marketing, LLC

Agricola Colombiana S.A.

Agrifeed, S.A.S.

Agripac S.A.

AGRITA

Agro Resources Worldwide Sdn. Bhd.

Agro Solution

Agropecuaria El Guasimo SAS

Agropecuaria El Llanito SAS

Agrosania, S.A. de C.V.

Agthia Group PJSC

AIT Feed

Ajinomoto Health & Nutrition North

America, Inc.

ALBACA

ALBATEQ SA

ALFN+PRO

Alianza Avicola Del Valle SAS

Alimentación Balanceada Alibal, C.A

Alimentos Concentrados Raza Ltda

Alimentos Finca SAS

Alimentos MOR

Alimentos Polar Colombia

Alimentos, S.A.

Alipec

Alma Cooperative Oil Assn

ALPESUR (Grupo Porres)

Alphia

Aman Feed Limited

Anagro Consult Ltd.

ANDI - Camara de Alimentos para Animales

Animal Care Services Konsult Limited

Anitox Corporation

Anmol Feed Industry Pvt Ltd

Anova Feed JSC

Ardent Mills

ARECA, Vitali Aimentos Arena Agro Andalan

ASPE

ASPORC

Atyab Foodtech LLC (Oman Flour Mills)

Aviagen India Poultry Breeding Company

(P) Ltd

AVIASA

Avicampo SPR de RL de CV. AvÍcola Campestre SA de CV.

Avícola del Sur

Avicola El Cortijo

Avicola La Barranca S.A.

Avicola Rio Amarillo

Avicola Salvadorena, S.A. DE C.V.

AVICONSA

Avidesa Mac Pollo S.A.

Avimol S.A.S

AVINSA S.A DE C.V

Ayamas Intergrated Poultry Industry

Sdn Bhd

Aynes Gıda sanayi ve Tic. A.Ş

B.Foods Product International .,Ltd.

Bairaha Farms PLC

Balanceados Lamar

Balchem Corporation

Bangkok Produce Merchandising Public

Co., Ltd. Barchemy

Barilla

BarkBox Bartlett Co-op

Beachner Grain, Inc. Because Its Better Inc.

BENFO Bil Yem Gıda San.Tic.LtdŞti

Bio Farm SG Co. Ltd

Bioalimentar

BIO-CAT **Biomar**

Bluebonnet Feeds

BluePearl VSH Carolinas **Boston Treat House**

Bounty

BRF BANVIT

BUCHI Corporation

Buhler Inc. C.P. YEM

Caledonia Farmers Elevator

California Pellet Mill

Camaronera del Lago - CAMALAGO

CAMPI ALIMENTOS Canature Processing

Candi Farm

Canidae Petfood

Cargill (South Korea)

Cargill Animal Nutrition

Cargill Feed & Nutrition

Cargill Pakistan Agri Food Pvt. Ltd

Cargill Taiwan Corp. Cargill, Inc.

Carval Dominicana

CEFETRA Polska Spzoo

Central Valley Ag

Central Garden & Pet Cevlon Grain Elevators PLC (Prima)

CGB Enterprise

Charoen Pokphand Group Co., Ltd.

Chasing Our Tails Inc.

Chelsea Milling Company

Chemuniqué (Ptv) Ltd Chhuya Agro Products Ltd.

CHI Farms Ltd.

CIC Feeds (Pvt) Ltd Cintazul

Cipa S.A. CJ Feed & Care CMI Alimentos

COMAYMA

ConAgra Foods Concentrados Raza S.A.

Consorcio Oleaginoso Portuguesa, S.A.

(COPOSA) Contegral S.A.

Corbion Cornell University

Cortez Milling Co Inc Costa Atlantica

Countryside Feed LLC Crystal Valley Cooperative D1 Resources, Inc. Dabaco Group Daehan Feed Co., Ltd.

Daeioo Inc.

Dalma Mangimi SpA De Heus Animal Nutrition

Delmo Breeders Pvt. Ltd

Department of Animal Nutrition

Dept. of Agriculture, Babcock University Dept. of Animal Production & Health

Dept. of Veterinary Science, University

of Turin

Devenish Nutrition

Diagro S.A.

Dindings Poultry Development Centre

Sdn Bhd

Dirección General de Ganadería

Don Pollo

Dr Siani Nutrizione Veterinaria DSM Nutritional Products Ltd.

EASY HOLDINGS Co., Ltd.

EcuaPork S.A. EL BARAKA NUTRICAP

Elanco Poland Spzoo Electro-sensors Inc.

Elmira Pet Products

Equalivet Incorporated Er Yem Gıda Tarım Ürünleri Sanayi ve

Ticaret A.S

Essentia Protein Solutions

Furofish Ever Extruder

Evonik Brasil Ltda.

Exportadores de Carne de Chile (Chilecarne) Fabrica de Alimentos concentrados MEZA

S. DE R.L

Farmers Coop Farmers Co-op Society

Farmers Cooperative Association Farmsco

FEDEACUA Federal College of Veterinary Technology, National Veterinary Research Institute

Feed Strategy - WATT Global Media Feedco Co. FENAVI

Ferma Kuzniar FFM Berhad

FKS Multi Agro Fleming Feed and Grain

Flint Hills Resources Flora Biochem Pvt Ltd.

Flour Mills of Nigeria Plc Fola Afe Agrovet Services

Foodchina Company

Formosa Oilseed Processing Company Forrajes y Granos Agropecuarios de

Yucatán, S.A. de C.V.

FOSS North America FORTUNE AGRO INDUSTRIES PVT ITD

Foster Farms

Freie Universität Berlin, Institute of Animal Nutrition

Fsar consultores Gavilon **GELITA AG**

Gemelli Scientific General Milling Corporation

General Mills George's Inc.

Gerente de Produccion **Ghent University** Global Agro Milling Corporation

Global Storage & Animal Feed Co.

God's Treasure Farm Ltd Gold Coin Feedmills

Gold-Eagle Cooperative **Grain Craft**

Grand Cereals Limited Grania Azul

Granjas Avicolas Rancho Grande Graniazul Granos del Norte

Grasco Ltda Great Wall Enterprise Co., Ltd.

Green Plains Inc. GreenFeed Grobest Group Ltd. Grupo Abrego Grupo BIOS

Grupo CALESA

Grupo Campestre, S.A. de C.V. Grupo Central Agricola

Grupo Industrial El Graniero S.A.

Grupo la Caridad Grupo Lamar Grupo MELO, S.A.

Grupo NUTEC Grupo Pecuario Arce SPR de RL.

Ha Dung Company Limited

Hansen Mueller Co.

Harim Pet Food Hereford Ethanol Partners

Heritage Foods

Heron Lake BioEnergy LLC HEUNGSUNG FEED CO., Ltd.

Hi Plains Feed, LLC Hill's Pet Nutrition Hi-Plains Coop

Hoc Po Feeds Corp. Hollywood Feed, LLC

Honeywell Flour Mills PLC Hormel Foods Hyban Farm

Hybrid Feeds Limited latec

INAPESCA Incubadora Santander

Indian Trading Bureau (P) Ltd. Indus Valley Chakki Atta

Industrias Avicolas Integradas **INOLASA**

Inprosa Insta-Pro International

Instinct Pet Food Institut für Tierernährung Zürich Integrated Proteins

Integc Feed Co., Ltd.

Inversiones Agropecuarias las Carolinas S.A.de C.V. Inversiones Avícolas, C.A.

Islamabad Farms & Feeds ITALCOL S.A. ITOCHU FEED MILLS CO., LTD.

JA HIGASHI NIHON FEED MILLS **Jacobs Corporation**

Jamaica Broilers Group Ltd.

K&N's Feed Mill Miloubar Minn-Dak Farmers Cooperative Kansas Department of Agriculture Kansas State University Molinos Champion SA Kansas Wheat Innovation Center Mountain Empire Community College Kanza Cooperative Mountain West Ag Services Muehlenchemie GmbH & Company KG Kazi Farms Group Kent Nutrition Group My Pet Defense KHAI ANH BINH THUAN JSC Nabil Feed Mills Ltd. Nahar Poultry Ltd King Milling Company Korea Overseas Agro-Development Naltech KPM Analytics Nepal Wellhope Agri-Tech Pvt Ltd Kreamer Feed, Inc. Nestle Nutrition - Gerber Kuo Hsing Livestock Feeds Co. Ltd. Nestle Purina Petcare Laboratorios Biologicos Veterinarios S.A. NEVIST INTERNATIONAL EXPORT IMPORT ISC de C.A. Land O'Lakes Animal Milk Solutions2 NEW Cooperative Inc. Land O'Lakes, Inc. New Hope Lanka Limited Lawleys Inc. Niagara Pet Nutrition Niswin Foods Pvt Limited Leco Corporation Lee Feed Mill Public Co., Ltd. Nonghyup Feed, Inc. Leong Hup (Malaysia) Sdn Bhd Northside Elevator Lewis M. Carter Manufacturing Ltd Nourish Agro Ltd Lincoln Premium Poultry Nu Life Market, LLC Livestock Feeds Plc NuTech Biosciences, Inc. Livingston Enterprises Office of Agricultural Affairs (FAS) **Lockton Companies** Ofis Yem Gıda Sanayi Ticaret Anonim Şirketi Lortscher Okeene Milling Company Los Teques S.A. de C.V. Om Chao Biro Feed Industries Pvt Ltd Lotte International Co., Ltd. ONAB NUTRITION Lotus Pet Foods Only Natural Pet Lucky Feed Ltd Ontario Veterinary College, University of Malayan Flour Mills Bhd Guelph MARCELA FARMS, INC. Organize Tavukculuk ve Yem Sanayi A.S. Mastermix Agri-Products and Feedmills Ottawa Coop Oversea Feeds Corp. Corp. Matadero Central SA (MACESA) Pan Ocean Matlı Feed Co., Panuspokphand Co., Ltd. Mavin Austfeed joint stock company Paragon Group Medigrain S.A Patra Consult MEDIMIX Perkin Elmer Perum BULOG MEGAVES, Cia. Ltda. Mennel Milling Company Pet Snax Mercer Milling Company PetSmart MicroFeed, SA Petsource by Scoular Philippine Foremost Milling Corporation Miguel Martin & Cia

JAPFA Comfeed Indonesia

Miller Milling Company

Pilarim's Pride PK Agro-Industrial Products (M) Sdn Bhd Planta del Prado S.A. POET Biorefining POET Nutrition Pollo Andino S.A. Pollo Favorito, SA (POFASA) Pollos Endy Porcina Americana Posco International Corporation Poulina Group Holding Poultry Consultancy Services Premier Feed Mills Ltd **Premium Feeds Corporation** Pro Campeon PRO YEM Sanayi Tic. A.Ş. Proagro C.A. Proavisa Productora Pecuaria Alpera SAPI de CV. Productos Alimenticios El Galpo Ltda. Productos Avícolas, S.A. Productos Toledano, SA Pronaca Protinal Proagro ProValue Insurance Provita Group PT Silga Perkasa PT. Matahari Sakti PT. Sinar Unigrain Indonesia PT. Sreeya Sewu Indonesia Tbk PT. Tereos FKS Indonesia **Purina Animal Nutrition LLC** Purina Mills, LLC Purolomo ALIBAL C.A. Pussalla Meat Producers Pvt. Ltd R.O.C. Federation of Swine Cooperatives Ralco Nutrition, Inc. Red Bank Veterinary Hospitals Redbarn Pet Products, Inc. Redondo's LLC Renew Biomass Richardson Milling, Ic Rizal Poultry and Livestock Assoc., Inc. Sabirs' Vegetable Oils (Pvt.) Ltd Sahabat Ternak

Santa Anita Napoles

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Système Avicole

Target Corp Universidad Nacional del Altiplano de Puno Tarım Kredi Cooperative Teagasc Food and Agriculture Authority Team Foods Team Marketing Alliance LLC Tecnología y Nutrición Animal Teael Foods Ltd Terrandy Enterprises, LLC Texas A&M University Thai Foods Feed Mills Co., Ltd. Thai Vegetable Oil Public Co., Ltd. Thanakorn Vegetable Oil Products Co., Ltd. The Ellsworth Coop The Equity The Wenger Group Thye Huat Chan Sdn Bhd Tosh Farms Trenton Agri Products Trouw Nutrition TS Corporation TUNS Farms Nigeria Ltd Tyson Foods Tyson Local Grain Services U.S. Grains Council U.S. Sovbean Export Council U.S. Wheat Associates UNAHCO, Inc. Unga Farm Care United Animal Health United Farmers Cooperative Universal Feed Mill Corporation Universal Robina Corp. (Urc) Universidad de Antioquia **Xuan Thien Group** Universidad De Santander Zeigler Bros., Inc. Universidad ISA Zen-Noh

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